

CHILDREN & FAMILY SERVICES DEPARTMENT

REVENUE BUDGET 2021/22

Net Budget 2020/21		Employees	Running Expenses	Internal Income	Gross Budget	External Income	Net Budget 2021/22	Schools	Early Years	High Needs	Dedicated Schools Grant	LA Block
£		£	£	£		£	£					
1,410,480	C&FS Directorate	1,366,350	82,130	0	1,448,480	-38,000	1,410,480	18,500	44,230	153,950	216,680	1,193,800
2,079,660	C&FS Safeguarding	2,217,580	176,960	-44,880	2,349,660	-150,000	2,199,660	0	0	0	0	2,199,660
137,930	LSCB	303,590	143,100	-56,240	390,450	-252,520	137,930	0	0	0	0	137,930
2,217,590	Safeguarding, Improvement & QA	2,521,170	320,060	-101,120	2,740,110	-402,520	2,337,590	0	0	0	0	2,337,590
1,445,740	Asylum Seekers	366,180	2,129,560	0	2,495,740	-1,000,000	1,495,740	0	0	0	0	1,495,740
4,145,380	C&FS Fostering & Adoption	4,384,280	699,900	0	5,084,180	-488,800	4,595,380	0	0	0	0	4,595,380
32,599,490	C&FS Operational Placements	86,540	39,217,950	0	39,304,490	-405,000	38,899,490	0	0	0	0	38,899,490
2,963,640	Children in Care Service	2,727,050	536,590	0	3,263,640	-40,000	3,223,640	0	0	0	0	3,223,640
594,710	Education of Children in Care	727,080	1,254,450	-348,500	1,633,030	-1,103,320	529,710	0	0	0	0	529,710
41,748,960	Total Children in Care	8,291,130	43,838,450	-348,500	51,781,080	-3,037,120	48,743,960	0	0	0	0	48,743,960
12,146,840	Fieldwork locality Teams	12,841,490	699,350	0	13,540,840	-29,000	13,511,840	0	0	0	0	13,511,840
1,132,920	Social Care Legal costs	0	1,532,920	0	1,532,920	0	1,532,920	0	0	0	0	1,532,920
13,279,760	Field Social Work	12,841,490	2,232,270	0	15,073,760	-29,000	15,044,760	0	0	0	0	15,044,760
342,300	Practice Excellence Team	324,930	53,370	0	378,300	-36,000	342,300	0	0	0	0	342,300
57,588,610	TOTAL CHILDRENS SOCIAL CARE	23,978,720	46,444,150	-449,620	69,973,250	-3,504,640	66,468,610	0	0	0	0	66,468,610
9,157,790	Children & Families Wellbeing Service	10,063,320	2,675,000	-1,837,680	10,900,640	-2,622,850	8,277,790	0	0	0	0	8,277,790
1,352,200	Education Sufficiency	1,169,520	34,050	-108,170	1,095,400	-260,200	835,200	391,500	0	0	391,500	443,700
36,236,560	C&FS 0-5 Learning	2,403,300	35,247,520	0	37,650,820	-533,220	37,117,600	0	35,536,870	1,246,880	36,783,750	333,850
263,610	C&FS 5-19 Learning	476,560	357,060	-73,530	760,090	-468,160	291,930	252,070	0	0	252,070	39,860
3,569,000	Inclusion	1,027,600	2,741,400	0	3,769,000	-150,000	3,619,000	0	0	2,672,060	2,672,060	946,940
73,760	Governor Development Services	178,360	94,900	-76,500	196,760	-123,000	73,760	0	0	0	0	73,760
1,298,150	Pupil Referral Unit	0	1,298,140	-26,900	1,271,240	0	1,271,240	0	0	1,064,740	1,064,740	206,500
41,441,080	Total Education Quality & Inclusion	4,085,820	39,739,020	-176,930	43,647,910	-1,274,380	42,373,530	252,070	35,536,870	4,983,680	40,772,620	1,600,910
75,903,760	C&FS SEN	1,531,130	83,483,700	-4,082,610	80,932,220	-265,880	80,666,340	0	0	79,491,970	79,491,970	1,174,370
2,423,670	C&FS Specialist Services to Vulnerable Groups	2,274,140	325,630	0	2,599,770	-176,100	2,423,670	0	0	2,423,670	2,423,670	0
1,143,430	C&FS Psychology Service	1,511,440	76,500	-429,640	1,158,300	-14,870	1,143,430	0	0	0	0	1,143,430
4,347,140	C&FS Disabled Children Service	3,147,840	1,200,300	0	4,348,140	-1,000	4,347,140	0	0	0	0	4,347,140
1,375,780	C&FS HNB Development Programme	1,025,690	33,800	0	1,059,490	0	1,059,490	0	0	1,059,490	1,059,490	0
-9,549,820	DSG Reserve Income (HNB)	0	0	-5,650,000	-5,650,000	0	-5,650,000	0	0	-5,650,000	-5,650,000	0
75,643,960	Total SEND & Children with Disabilities	9,490,240	85,119,930	-10,162,250	84,447,920	-457,850	83,990,070	0	0	77,325,130	77,325,130	6,664,940
4,906,480	C&FS Admin & Committees	3,179,840	717,250	-898,610	2,998,480	0	2,998,480	8,570	273,790	143,120	425,480	2,573,000
509,100	C&FS Finance	0	512,870	0	512,870	0	512,870	512,870	0	0	512,870	0
774,900	C&FS Human Resources	0	1,534,900	0	1,534,900	-45,000	1,489,900	674,900	0	0	674,900	815,000
735,800	C &FS Commissioning & Planning	723,550	12,250	0	735,800	0	735,800	0	0	0	0	735,800
312,940	C&FS Sub Transformation	55,720	257,230	0	312,950	0	312,950	0	0	0	0	312,950
7,239,220	Total Business Support and Commissioning	3,959,110	3,034,500	-898,610	6,095,000	-45,000	6,050,000	1,196,340	273,790	143,120	1,613,250	4,436,750
134,834,250	TOTAL EDUCATION & EARLY HELP	28,768,010	130,602,500	-13,183,640	146,186,870	-4,660,280	141,526,590	1,839,910	35,810,660	82,451,930	120,102,500	21,424,090
414,781,470	Total Individual Schools Budget	0	466,113,730	0	466,113,730	-11,058,880	455,054,850	455,179,590	0	-124,740	455,054,850	0
0	Dedicated Schools Grant Recoupment	0	-347,643,920	0	-347,643,920	347,643,920	0	0	0	0	0	0
2,285,220	Central Charges	0	2,285,220	0	2,285,220	0	2,285,220	1,434,680	210,850	639,690	2,285,220	0
-528,103,530	Dedicated Schools Grant	0	0	0	0	-577,659,250	-577,659,250	-458,472,680	-36,065,740	-83,120,830	-577,659,250	0
-111,036,840	TOTAL DSG ITEMS	0	120,755,030	0	120,755,030	-241,074,210	-120,319,180	-1,858,410	-35,854,890	-82,605,880	-120,319,180	0
82,796,500	TOTAL CHILDREN & FAMILY SERVICES	54,113,080	297,883,810	-13,633,260	338,363,630	-249,277,130	89,086,500	0	0	0	0	89,086,500

ADULTS AND COMMUNITIES**REVENUE BUDGET 2021/22**

Net Budget 2020/21		Employees	Running Expenses	Internal Income	Gross Budget	External Income	Net Budget 2021/22
£		£	£	£	£	£	£
	Care Pathway - Older Adults/Mental Health						
-195,750	Heads of Service & Lead Practitioners (OA/MH)	396,830	281,550	0	678,380	-799,870	-121,490
4,785,480	Older Adults Team	5,738,880	130,920	0	5,869,800	-1,067,440	4,802,360
2,518,800	Working Age Adults Team (Mental Health)	2,717,660	122,050	0	2,839,710	-173,120	2,666,590
5,566,690	Countywide Team (OA/MH)	5,333,090	1,745,450	-126,900	6,951,640	-1,404,220	5,547,420
12,675,220	TOTAL	14,186,460	2,279,970	-126,900	16,339,530	-3,444,650	12,894,880
	Care Pathway - Learning Disabilities						
540,050	Heads of Service & Lead Practitioners (LD)	429,600	95,400	-42,000	483,000	0	483,000
2,999,530	Working Age Adults Team (Learning Disabilities)	3,260,830	92,280	0	3,353,110	-180,570	3,172,540
681,370	Countywide Team (LD)	878,430	27,830	0	906,260	-207,000	699,260
4,220,950	TOTAL	4,568,860	215,510	-42,000	4,742,370	-387,570	4,354,800
	Direct Services						
585,860	Direct Services Managers	709,530	5,850	0	715,380	-86,790	628,590
4,909,100	Supported Living, Residential and Short Breaks	4,552,730	224,380	0	4,777,110	-4,000	4,773,110
2,610,310	CLC / Day Services	2,356,460	183,650	-73,300	2,466,810	-56,500	2,410,310
352,960	Shared Lives Team	274,000	43,000	0	317,000	0	317,000
4,881,910	Reablement (HART) & Crisis Response	5,800,600	648,270	0	6,448,870	-1,821,810	4,627,060
1,528,890	Occupational Therapy	1,537,010	55,240	0	1,592,250	-42,190	1,550,060
1,668,970	Aids, Adaptations and Assistive Technology	538,210	1,881,360	0	2,419,570	-750,600	1,668,970
149,830	Direct Services Review	0	206,830	0	206,830	-6,000	200,830
16,687,830	TOTAL	15,768,540	3,248,580	-73,300	18,943,820	-2,767,890	16,175,930
	Early Intervention & Prevention						
838,200	Extra Care	0	838,200	0	838,200	0	838,200
96,000	Eligible Services	0	96,000	0	96,000	0	96,000
814,190	Secondary (e.g. Carers & Community Assessments)	0	1,482,770	0	1,482,770	-668,580	814,190
380,610	Tertiary (e.g. Advocacy)	0	730,010	-54,000	676,010	-295,400	380,610
2,129,000	TOTAL	0	3,146,980	-54,000	3,092,980	-963,980	2,129,000
	Strategic Services						
186,720	Heads of Strategic Services	268,360	1,680	-83,320	186,720	0	186,720
1,875,340	Business Support	1,628,430	281,950	-22,510	1,887,870	-12,370	1,875,500
1,146,670	Adult Social Care Finance	1,305,630	77,070	-13,000	1,369,700	-235,000	1,134,700
433,630	IT & Information Support	365,940	69,000	0	434,940	0	434,940
1,674,100	Commissioning & Quality	2,282,270	173,300	-103,020	2,352,550	-753,340	1,599,210
5,316,460	TOTAL	5,850,630	603,000	-221,850	6,231,780	-1,000,710	5,231,070
	Demand Led Commissioned Services						
58,683,950	Residential & Nursing Care	0	94,938,700	0	94,938,700	-37,653,430	57,285,270
1,631,670	Shared Lives Residential	0	1,631,680	0	1,631,680	0	1,631,680
19,208,820	Supported Living	0	20,087,820	0	20,087,820	0	20,087,820
20,595,040	Home Care	0	21,072,040	0	21,072,040	0	21,072,040
38,012,060	Direct Cash Payments	0	39,974,060	0	39,974,060	-1,162,000	38,812,060
5,475,460	Community Life Choices (CLC)	0	5,780,460	0	5,780,460	0	5,780,460
535,750	Shared Lives - CLC	0	535,750	0	535,750	0	535,750
-21,815,610	Community Income	0	0	0	0	-21,449,930	-21,449,930
122,327,140	TOTAL	0	184,020,510	0	184,020,510	-60,265,360	123,755,150
-18,154,800	Better Care Fund (Balance)	483,710	6,049,680	0	6,533,390	-25,723,420	-19,190,030
835,190	Department Senior Management	727,530	365,400	-178,730	914,200	-83,000	831,200
146,036,990	TOTAL ASC	41,585,730	199,929,630	-696,780	240,818,580	-94,636,580	146,182,000
	Communities and Wellbeing						
388,840	C&W Senior Management	395,950	9,000	-8,000	396,950	-29,160	367,790
1,761,790	Libraries Operational	1,933,210	313,890	-6,700	2,240,400	-530,750	1,709,650
1,075,400	Libraries Resources	249,840	855,950	0	1,105,790	-5,700	1,100,090
768,440	Museums & Heritage	834,070	326,580	0	1,160,650	-333,460	827,190
418,340	Participation	432,850	149,000	0	581,850	-143,330	438,520
901,010	Collections & Learning	1,187,690	351,980	0	1,539,670	-691,500	848,170
0	Externally Funded Projects	186,330	191,750	0	378,080	-378,080	0
0	Adult Learning	4,278,210	819,630	-408,450	4,689,390	-4,689,390	0
6,000	C&W Efficiencies	0	-41,590	0	-41,590	0	-41,590
5,319,820	TOTAL C&W	9,498,150	2,976,190	-423,150	12,051,190	-6,801,370	5,249,820
151,356,810	TOTAL ADULTS & COMMUNITIES	51,083,880	202,905,820	-1,119,930	252,869,770	-101,437,950	151,431,820

PUBLIC HEALTH DEPARTMENT**REVENUE BUDGET 2021/22**

Net Budget 2020/21 £		Employees £	Running Expenses £	Internal Income £	Gross Budget	External Income £	Net Budget 2021/22 £
-25,234,290	Public Health Ring-Fenced Grant	0	0	0	0	-25,234,290	-25,234,290
	Department						
1,623,080	Public Health Leadership	1,627,330	1,190,230	-17,520	2,800,040	-886,310	1,913,730
839,860	Local Area Co-ordination	1,183,280	44,530	0	1,227,810	-308,600	919,210
569,600	Quit Ready	300,610	243,000	0	543,610	0	543,610
262,350	First Contact Plus	649,870	1,000	-7,500	643,370	-371,340	272,030
197,210	Other Public Health Services	0	209,010	0	209,010	0	209,010
695,440	Programme Delivery	417,500	360,600	0	778,100	0	778,100
360,720	Public Health Advice	0	310,720	0	310,720	0	310,720
356,760	Domestic Violence	16,200	385,910	-16,850	385,260	0	385,260
363,450	Weight Management Service	227,460	43,500	0	270,960	0	270,960
8,547,750	0-19 Childrens Public Health	0	8,233,240	0	8,233,240	0	8,233,240
	Sexual Health						
4,055,220	Sexual Health	0	4,176,070	0	4,176,070	-100,000	4,076,070
504,300	NHS Health Check programme	0	500,000	0	500,000	0	500,000
4,013,330	Substance Misuse	0	4,137,790	0	4,137,790	-111,860	4,025,930
	Physical Activity and Obesity						
1,110,950	Physical Activity	0	1,110,950	0	1,110,950	0	1,110,950
200,000	Obesity Programmes	0	190,000	0	190,000	0	190,000
121,950	Health Protection	576,970	41,900	0	618,870	-516,670	102,200
75,000	Tobacco Control	0	70,000	0	70,000	0	70,000
0	Leicester-Shire and Rutland Sport	1,082,020	1,980,060	-1,811,960	1,250,120	-1,250,120	0
-1,337,320	TOTAL PUBLIC HEALTH	6,081,240	23,228,510	-1,853,830	27,455,920	-28,779,190	-1,323,270

ENVIRONMENT & TRANSPORT DEPARTMENT**REVENUE BUDGET 2021/22**

Net Budget 2020/21 £		Employees £	Running Expenses £	Internal Income £	Gross Budget	External Income £	Net Budget 2021/22 £
HIGHWAYS & TRANSPORTATION							
Development & Growth							
774,500	Development & Growth management AD	813,400	26,700	0	840,100	0	840,100
	H & T Commissioning						
1,794,100	Staffing & Admin Commissioning	4,215,000	2,816,200	-4,350,400	2,680,800	-877,300	1,803,500
1,093,000	Road Safety	451,500	690,100	-419,200	722,400	-165,000	557,400
0	Speed Awareness	194,300	1,290,100	252,600	1,737,000	-1,736,900	100
284,000	Sustainable Travel	0	296,500	0	296,500	-1,000	295,500
9,900	Midlands Highways Alliance	218,900	258,000	-467,100	9,800	0	9,800
412,200	HS2	396,600	25,000	0	421,600	-8,000	413,600
	H & T Network management						
1,226,500	Staffing & Admin Network management	4,500,600	326,800	-1,508,800	3,318,600	-2,549,000	769,600
1,296,200	Traffic Controls	0	1,355,500	0	1,355,500	-75,000	1,280,500
0	Civil Parking Enforcement	0	1,193,700	0	1,193,700	-1,193,700	0
H & T Operations							
301,000	H & T Operations management	342,900	4,300	0	347,200	0	347,200
	Highways design and delivery						
2,218,200	Staffing, Admin. & Depot Overhead Costs	9,346,800	2,135,100	-6,206,300	5,275,600	-2,847,300	2,428,300
5,069,000	Environmental Maintenance	1,751,000	3,038,000	0	4,789,000	-72,000	4,717,000
2,774,900	Street Lighting Maintenance	366,800	1,982,400	0	2,349,200	-56,300	2,292,900
2,733,000	Reactive Maintenance (Structural & Safety)	437,400	1,295,600	0	1,733,000	0	1,733,000
1,628,800	Winter Maintenance	596,500	1,332,300	0	1,928,800	0	1,928,800
498,000	Capital revenue Switch		0	-1,457,600	-1,457,600		-1,457,600
	Transport Operations						
1,558,800	Staffing & Admin Transport	2,853,600	881,000	-1,983,200	1,751,400	-205,600	1,545,800
14,173,800	Special Education Needs	0	16,320,500	0	16,320,500	-146,700	16,173,800
3,568,700	Mainstream School Transport	0	4,098,300	0	4,098,300	-664,000	3,434,300
3,941,800	Social Care Transport	0	4,377,800	0	4,377,800	-436,000	3,941,800
185,000	Fleet Transport	4,032,100	1,633,900	-5,026,000	640,000	-536,800	103,200
4,977,600	Concessionary Travel & Joint Arrangements	0	14,533,500	0	14,533,500	-9,555,900	4,977,600
2,154,200	Public Bus Services	0	3,851,600	-275,000	3,576,600	-1,422,400	2,154,200
48,900	Blue Badge	0	171,500	0	171,500	-150,000	21,500
52,722,100	TOTAL	30,517,400	63,934,400	-21,441,000	73,010,800	-22,698,900	50,311,900
ENVIRONMENT & WASTE MANAGEMENT							
411,300	E & W management branch management	417,300	2,100	0	419,400	0	419,400
	Environment and Waste commissioning						
1,641,200	Staffing & Admin Policy & Strategy E&W	1,313,900	419,900	-56,300	1,677,500	-14,000	1,663,500
384,100	Initiatives	0	723,000	-198,600	524,400	-140,400	384,000
60,000	Recycling & Reuse Credits	0	60,000	0	60,000	0	60,000
	Waste management delivery						
400,900	Staffing & Admin Design & Delivery E&WM	347,800	3,900	-20,000	331,700	0	331,700
8,245,000	Landfill	0	9,043,900	0	9,043,900	0	9,043,900
9,302,000	Treatment Contracts	0	8,646,000	0	8,646,000	0	8,646,000
2,025,000	Dry Recycling	0	2,794,000	0	2,794,000	-669,000	2,125,000
1,491,000	Composting Contracts	0	1,587,000	0	1,587,000	0	1,587,000
3,408,300	Recycling & Household Waste Sites	2,565,400	1,885,600	-57,000	4,394,000	-443,000	3,951,000
2,135,400	Haulage & Waste Transfer	110,500	1,752,400	0	1,862,900	0	1,862,900
-30,000	WEEE	0	0	0	0	-30,000	-30,000
-1,428,000	Income	0	32,000	0	32,000	-1,490,000	-1,458,000
28,046,200	TOTAL	4,754,900	26,949,800	-331,900	31,372,800	-2,786,400	28,586,400
DEPARTMENTAL AND BUSINESS MANAGEMENT							
1,972,800	Management & Admin	1,911,300	106,900	0	2,018,200	-6,000	2,012,200
483,200	Departmental Costs	0	449,000	-5,000	444,000	0	444,000
2,456,000	TOTAL	1,911,300	555,900	-5,000	2,462,200	-6,000	2,456,200
83,224,300	TOTAL ENVIRONMENT & TRANSPORT	37,183,600	91,440,100	-21,777,900	106,845,800	-25,491,300	81,354,500

CHIEF EXECUTIVE'S DEPARTMENT**REVENUE BUDGET 2021/22**

Net Budget 2020/21 £		Employees £	Running Expenses £	Internal Income £	Gross Budget	External Income £	Net Budget 2021/22 £
	DEMOCRATIC SERVICES, ADMIN & CIVIC AFFAIRS						
1,404,910	Democratic Services and Administration	1,353,480	91,260	0	1,444,740	-69,830	1,374,910
114,000	Subscriptions	0	114,000	0	114,000	0	114,000
165,900	Civic Affairs	29,040	142,860	0	171,900	-6,000	165,900
1,684,810	TOTAL	1,382,520	348,120	0	1,730,640	-75,830	1,654,810
2,474,530	LEGAL SERVICES	3,568,500	161,500	-650,470	3,079,530	-505,000	2,574,530
	STRATEGY AND BUSINESS INTELLIGENCE						
1,418,230	Business Intelligence	2,126,220	139,760	-530,500	1,735,480	-226,950	1,508,530
523,890	Economic Growth	628,110	147,280	-49,960	725,430	-10,000	715,430
1,732,520	Policy and Communities	758,410	1,507,090	-137,720	2,127,780	-395,260	1,732,520
436,200	Management and Administration	415,160	5,740	0	420,900	0	420,900
579,890	Growth Unit	484,290	74,070	0	558,360	0	558,360
4,690,730	TOTAL	4,412,190	1,873,940	-718,180	5,567,950	-632,210	4,935,740
302,290	EMERGENCY MANAGEMENT AND RESILIENCE	644,980	39,190	-69,050	615,120	-312,830	302,290
	REGULATORY SERVICES						
1,616,750	Trading Standards	1,719,710	149,040	-60,000	1,808,750	-192,000	1,616,750
1,097,240	Coroners	208,240	944,000	0	1,152,240	-55,000	1,097,240
-100,980	Registrars	987,170	74,540	0	1,061,710	-1,162,700	-100,990
2,613,010	TOTAL	2,915,120	1,167,580	-60,000	4,022,700	-1,409,700	2,613,000
471,890	PLANNING SERVICES	1,166,540	169,700	0	1,336,240	-839,330	496,910
30,880	DEPARTMENTAL ITEMS	-150,000	40,850	-9,970	-119,120	0	-119,120
12,268,140	TOTAL CHIEF EXECUTIVES	13,939,850	3,800,880	-1,507,670	16,233,060	-3,774,900	12,458,160

CORPORATE RESOURCES DEPARTMENT

REVENUE BUDGET 2021/22

Net Budget 2020/21 £		Employees £	Running Expenses £	Internal Income £	Gross Budget £	External Income £	Net Budget 2021/22 £
	AD Finance, Strategic Property & Commissioning						
2,978,600	Strategic Property	1,929,590	1,421,740	-551,630	2,799,700	-298,810	2,500,890
2,241,970	Audit & Insurance	1,183,740	3,828,770	-1,104,530	3,907,980	-1,709,030	2,198,950
3,793,310	Strategic Finance & Pensions	5,142,860	437,990	-1,549,640	4,031,210	-219,680	3,811,530
-17,900	Corporate Projects	0	151,070	-51,000	100,070	0	100,070
1,098,650	Commissioning Support	1,142,280	45,700	-130,000	1,057,980	-12,500	1,045,480
10,094,630	Total	9,398,470	5,885,270	-3,386,800	11,896,940	-2,240,020	9,656,920
1,510,470	EMSS	4,427,180	1,967,660	-301,180	6,093,660	-4,310,480	1,783,180
	AD IT, Communications & Digital, Customer Service						
10,463,070	Information & Technology	7,438,250	4,543,670	-380,600	11,601,320	-442,000	11,159,320
1,020,260	Communications & Digital Services	1,133,030	245,500	-349,000	1,029,530	-9,300	1,020,230
2,381,150	Customer Services	2,505,690	-44,500	-125,110	2,336,080	-54,850	2,281,230
13,864,480	Total	11,076,970	4,744,670	-854,710	14,966,930	-506,150	14,460,780
	Commercialism						
72,000	Leisure & Hospitality	506,360	628,180	0	1,134,540	-1,048,230	86,310
-981,450	Education Catering	10,720,090	5,625,220	-6,186,270	10,159,040	-10,277,470	-118,430
-200,000	Beaumanor	914,760	610,920	0	1,525,680	-1,848,270	-322,590
-1,109,450	LTS Catering	12,141,210	6,864,320	-6,186,270	12,819,260	-13,173,970	-354,710
0	Music Service	1,347,460	469,100	0	1,816,560	-1,816,600	-40
-49,040	Bursar Service	166,580	16,500	0	183,080	-205,000	-21,920
-540,960	LEAMIS	652,700	336,410	0	989,110	-1,334,410	-345,300
-175,000	HR Services	1,118,570	64,750	-146,000	1,037,320	-1,132,300	-94,980
-765,000	LTS Professional Services	1,937,850	417,660	-146,000	2,209,510	-2,671,710	-462,200
42,450	LTS Infrastructure	208,380	66,860	-1,190,750	-915,510	0	-915,510
-1,832,000	Total	15,634,900	7,817,940	-7,523,020	15,929,820	-17,662,280	-1,732,460
	AD Corporate Services & Operational Property						
1,960,640	Corporate HR	2,285,210	85,250	-410,400	1,960,060	0	1,960,060
1,391,150	L&D	880,130	860,680	-195,080	1,545,730	-157,900	1,387,830
990,420	Business Support	921,080	173,000	-167,600	926,480	-13,600	912,880
587,150	Management	502,720	11,000	-33,000	480,720	0	480,720
1,427,240	Transformation Unit	3,783,100	39,300	-2,395,200	1,427,200	0	1,427,200
18,660	Transformation	0	833,000	-378,000	455,000	-455,000	0
6,375,260	Corporate Services	8,372,240	2,002,230	-3,579,280	6,795,190	-626,500	6,168,690
3,280,890	Building Running Costs	288,440	4,081,330	-204,340	4,165,430	-840,320	3,325,110
2,300,000	Building Maintenance	0	3,650,000	-1,350,000	2,300,000	0	2,300,000
2,110,700	Operational Property	2,082,820	203,150	-221,570	2,064,400	0	2,064,400
76,250	Traveller Services	220,850	54,450	-15,000	260,300	-200,150	60,150
7,767,840	Operational Property	2,592,110	7,988,930	-1,790,910	8,790,130	-1,040,470	7,749,660
313,080	Parks & Forestry	856,130	549,990	-392,000	1,014,120	-791,950	222,170
400,620	Hard FM	1,558,410	944,610	-1,356,000	1,147,020	-606,000	541,020
-409,130	Soft FM	342,130	206,350	-735,100	-186,620	-300,000	-486,620
-76,680	Print	316,690	444,590	-829,500	-68,220	0	-68,220
227,890	LTS Property Services	3,073,360	2,145,540	-3,312,600	1,906,300	-1,697,950	208,350
14,370,990	Total	14,037,710	12,136,700	-8,682,790	17,491,620	-3,364,920	14,126,700
	Corporate Asset Investment Fund						
-495,750	Rural	0	782,200	0	782,200	-1,278,000	-495,800
-708,900	Industrial	0	1,781,650	-246,000	1,535,650	-2,244,500	-708,850
-2,389,520	Office	0	1,215,910	-230,000	985,910	-3,986,970	-3,001,060
-3,594,170	Total	0	3,779,760	-476,000	3,303,760	-7,509,470	-4,205,710
34,414,400	TOTAL CORPORATE RESOURCES	54,575,230	36,332,000	-21,224,500	69,682,730	-35,593,320	34,089,410

CORPORATE & CENTRAL ITEMS**REVENUE BUDGET 2021/22**

Net Budget 2020/21 £		Employees £	Running Expenses £	Internal Income £	Gross Budget £	External Income £	Net Budget 2021/22 £
	CORPORATE						
-2,285,000	DSG (Central Dept recharges)	0	0	0	0	-2,285,000	-2,285,000
	CORPORATE SAVINGS						
-250,000	Review of key supplier contracts	0	-250,000	0	-250,000	0	-250,000
-100,000	ICT implementation of digital initiatives	0	-100,000	0	-100,000	0	-100,000
-350,000		0	-350,000	0	-350,000	0	-350,000
4,000,000	MTFS RISKS CONTINGENCY	0	8,000,000	0	8,000,000	0	8,000,000
0	COVID-19 BUDGET	0	14,450,000	0	14,450,000	0	14,450,000
1,149,000	CONTINGENCY FOR INFLATION/ LIVING WAGE *	2,250,000	10,300,000	0	12,550,000	0	12,550,000
2,514,000	TOTAL CORPORATE BUDGETS	2,250,000	32,400,000	0	34,650,000	-2,285,000	32,365,000
	CENTRAL ITEMS						
19,200,000	FINANCING OF CAPITAL	0	21,981,000	-54,000	21,927,000	-2,927,000	19,000,000
23,900,000	REVENUE FUNDING OF CAPITAL	0	2,500,000	0	2,500,000	0	2,500,000
	CENTRAL EXPENDITURE						
1,700,000	Pensions (pre LGR /LGR)	0	1,500,000	0	1,500,000	0	1,500,000
1,229,000	Members Expenses & Support etc	90,800	1,138,200	0	1,229,000	0	1,229,000
296,000	Flood Defence Levies	0	296,000	0	296,000	0	296,000
200,000	Elections	0	200,000	0	200,000	0	200,000
-677,000	Financial Arrangements	0	210,000	-221,000	-11,000	-665,000	-676,000
2,748,000		90,800	3,344,200	-221,000	3,214,000	-665,000	2,549,000
	CENTRAL GRANTS AND OTHER INCOME						
-2,800,000	Bank & Other Interest	0	0	0	0	-1,300,000	-1,300,000
-3,747,000	New Homes Bonus Grant	0	0	0	0	-2,621,000	-2,621,000
	Adult Social Care - Winter Pressures Grant						
-1,413,000	(£2.4m total, £1m used for A&C exp.)	0	0	0	0	-1,413,000	-1,413,000
-11,353,000	Improved Better Care Fund	0	0	0	0	-11,353,000	-11,353,000
	Spring Budget - additional IBCF (£3.4m total, £2.5m used for A&C exp.)						
-904,000		0	0	0	0	-904,000	-904,000
-13,024,000	Social Care Grant	0	0	0	0	-14,167,000	-14,167,000
	Covid-19 General Grant	0	0	0	0	-11,750,000	-11,750,000
-33,241,000		0	0	0	0	-43,508,000	-43,508,000
12,607,000	TOTAL CENTRAL ITEMS	90,800	27,825,200	-275,000	27,641,000	-47,100,000	-19,459,000

* 2020/21 contingency net of transfers to Departmental budgets

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